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HOW OFTEN SHOULD A MACHINE

BE INSPECTED

Michael Baker

(7 E.Q.R.M. 4)

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TECHNICAL REPORT

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# How Often Should a Machine be Inspected?

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## Summary

*This paper provides the answer to the question asked in the title when certain simple conditions apply, and so improves on the approximate solutions given by previous writers.*

## Introduction

Suppose a machine is subject to failures at random with constant probability  $p$  per unit time, and that the only way of telling whether the machine has failed is to test it. Too frequent inspection costs too much, and too infrequent inspection risks the cost of lost production: so how often should the machine be inspected to give maximum profits?

This simple problem in the theory of Maintenance is given some attention in [3], repeating the treatment in [5] where an approximate solution is obtained that depends on replacing a transcendental equation by an algebraic one, and thus has severely limited validity. A more elaborate version of the problem is given in [2] and [4], together with not a solution but a correspondingly elaborate recursive procedure for finding one. Some graphs of the function to be minimized are printed in [1], but no method for finding the minimum is provided. Thus there seems a need for a simply presented answer to the question. (The related problem of minimizing downtime is not treated here.)

## Notation and basic assumptions

Let  $a$  be the profit per unit time while the machine is running.

Let  $b$  be the cost of mending the machine, or of replacing it, if it is found to have failed. We assume that all failures are equally expensive to mend; that failure completely halts production; and that mending restores the status quo, so that the probability of failure is again  $p$  per unit time.

Let  $c$  be the cost of inspection.

Standard results for the exponential distribution are

$$\Pr(\text{no fail in time } t) = \lim_{n \rightarrow \infty} \left(1 - \frac{pt}{n}\right)^n = e^{-pt}.$$

$$\text{The mean time till failure (MTTF)} = \int_0^{\infty} e^{-pt} tp dt = \frac{1}{p}.$$

The probability distribution function of failure at time  $t$  is  $pe^{-pt}$ .

### The expected profit

Now suppose that the machine is inspected with periodic time  $\tau$  between inspections. The expected profit  $P$  over one inspection interval  $\tau$  is given by

$$P = \int_0^{\tau} (at - b)pe^{-pt} dt + a\tau e^{-p\tau} - c.$$

The first term in this expression gives the profit if the machine does fail: because if it runs for time  $t$  (probability  $e^{-pt}$ ) and fails during the infinitesimal time  $dt$  (probability  $pdt$ ) it will give a profit of  $at$  and incur a loss of  $b$ . The second term gives the profit if it runs the full time  $\tau$  without failure (probability  $e^{-p\tau}$ ) giving a profit  $a\tau$ . The third term is the constant cost of inspection.

Working out the integral gives

$$P = \frac{a}{p} - b - c - \left(\frac{a}{p} - b\right) e^{-p\tau}.$$

Denoting the expected profit per unit time by  $z$ , we have

$$z = \left(\frac{a}{p} - b - c\right) \frac{1}{\tau} - \left(\frac{a}{p} - b\right) \frac{e^{-p\tau}}{\tau}. \quad (1)$$

### The maximality condition

To find the value of  $\tau$  that yields maximum profit we differentiate equation (1) and set the derivative equal to 0. This gives

$$(p\tau + 1) \left(\frac{a}{p} - b\right) e^{-p\tau} = \left(\frac{a}{p} - b - c\right). \quad (2)$$

Now we have seen that the MTTF is  $1/p$  units, so that the expected profit till failure is  $a/p$ . Therefore, for it to be profitable to use the machine at all, we must have

$$b < \frac{a}{p}.$$

Indeed if it is worth it to inspect and to mend it we must have

$$c + b < \frac{a}{p}.$$

So we can rewrite equation (2) as

$$(p\tau + 1)e^{-p\tau} = \theta, \quad (3)$$

where

$$\theta = \left(\frac{a}{p} - b - c\right) / \left(\frac{a}{p} - b\right). \quad (4)$$

Because of the above inequalities, and because presumably  $c > 0$ , we have  $0 < \theta < 1$ .

Now as  $\tau$  increases from 0 to infinity, the value of  $(p\tau + 1)e^{-p\tau}$  decreases monotonically from 1 to 0. So clearly for any relevant values of  $a, b, c$  the corresponding value of  $\theta$  will give a unique value  $\tau_{\max}$  of the interval between inspections to maximize the profit per unit time.

Before solving equation (3) let us reduce the number of parameters appearing in the expression for  $\theta$  (4). First let  $\beta$  and  $\gamma$  respectively be  $b$  and  $c$  expressed as a percentage of  $a/p$  (which, as we have seen above, is the expected profit till failure). This gives

$$\theta = \frac{100 - \beta - \gamma}{100 - \beta}.$$

Then, putting

$$\delta = \gamma / (100 - \beta), \quad (5)$$

we get

$$\theta = 1 - \delta.$$

Clearly  $\delta$  also satisfies  $0 < \delta < 1$ . Now let  $\sigma$  be the time interval  $\tau$  expressed as a percentage of the MTTF  $1/p$ , so that  $\sigma = 100p\tau$ . Next, putting

$$T = \frac{\sigma}{100} + 1, \quad (6)$$

equation (3) becomes

$$Te^{1-T} = \theta,$$

or, finally, putting  $\Theta = e/\theta$ ,

$$e^T = \Theta T. \quad (7)$$

### Numerical solution

To solve equation (7) numerically we use the Newton-Raphson method on the function  $e^T - \Theta T$ . This yields the iterating equation

$$T_{n+1} = \frac{T_n - 1}{1 - \Theta e^{-T_n}}.$$

In terms of  $\sigma$  this transforms, using (6), into

$$\sigma_{n+1} = \sigma_n / (1 - e^{-\sigma_n/100} / (1 - \delta)) - 100.$$

This is easily embodied in a short program to compute the optimum value of  $\sigma$  for any given  $\delta$ . Here is such a program in BASIC:

```
"START"          INPUT "DELTA=";D
"INITIALIZE"     X=1000
"LOOP"          S=X/(1-EXP(X/-100)/(1-D))-100
                IF ABS(S-X)<.0000002 GOTO "OUT"
                X=S
                GOTO "LOOP"
"OUT"           PRINT "SIGMA=";S
                GOTO "START"
                END
```

Table shewing values of  $\sigma$  for given  $\delta$

	0	1	2	3	4	5	6	7	8	9
0.0000		.4479	.6338	.7766	.8971	1.003	1.099	1.188	1.270	1.348
0.000		1.421	2.013	2.470	2.855	3.196	3.505	3.789	4.054	4.304
0.00		4.540	6.462	7.953	9.222	10.35	11.38	12.33	13.22	14.06
0.0		14.86	21.47	26.75	31.36	35.53	39.42	43.08	46.57	49.93
0.1	53.18	56.34	59.42	62.44	65.40	68.32	71.20	74.05	76.87	79.66
0.2	82.44	85.20	87.94	90.68	93.91	96.13	98.85	101.6	104.3	107.0
0.3	109.7	112.5	115.2	118.0	120.7	123.5	126.3	129.1	131.9	134.8
0.4	137.6	140.5	143.4	146.4	149.4	152.3	155.4	158.4	161.5	164.7
0.5	167.8	171.0	174.3	177.6	181.0	184.4	187.8	191.3	194.9	198.5
0.6	202.2	206.0	209.9	213.8	217.8	221.9	226.1	230.4	234.8	239.3
0.7	243.9	248.7	253.6	258.7	263.9	269.3	274.8	280.6	286.6	292.9
0.8	299.4	306.3	313.4	320.9	328.9	337.2	346.2	355.7	365.9	377.0
0.9	389.0	402.2	416.8	433.3	452.2	474.4	501.3	535.6	583.4	663.8

(For values of  $\delta$  between 0.1 and 0.6 the expression  $\sigma = 300\delta + 20$  gives an approximation to within a few percent.)

#### An example

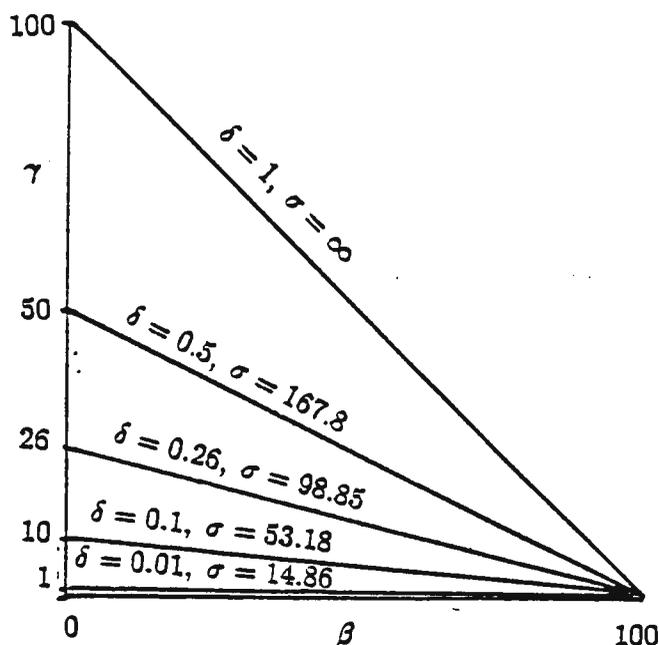
Suppose a machine has probability of failure  $1/100$  in any one day. So that  $p = 1/100$ , and the MTTF is 100 days. Suppose the profit per day is \$1000, so that  $a = 1000$ , and the expected profit before failure is \$100 000. If the cost of repair  $b = \$5000$  and the cost of each inspection  $c = \$100$ , expressing these as percentages of \$100 000 ( $= a/p$ ), we have  $\beta = 5$  and  $\gamma = 0.1$ .

Thus  $\delta = 0.1/95 = 1.05 \times 10^{-3}$ . Interpolation in the table, or numerical solution for this  $\delta$ , gives  $\sigma = 4.66$ . So the optimum period between inspections is 4.66% of the MTTF, that is 4.66 days. Substituting these values in (1) gives the maximum value of the expected profit per unit time  $z = \$906$  per day. By comparison, inspection every day gives  $z = \$845$ , and inspection every 10 days gives  $z = \$894$ .

Now let us pursue the example a little further by supposing that the machine, perhaps through age, becomes less reliable, so that its probability of failing in any one day is given by  $p = 1/50$ . It is twice as likely to fail, and the MTTF is now 50 days.  $a = \$1000$ ,  $b = \$5000$ , and  $c = \$100$  as before, but now  $\beta = 10$  and  $\gamma = 0.2$ , because they are  $b$  and  $c$  respectively expressed as a percentage of  $a/p$  which is now \$50 000. So  $\delta = 0.2/90 = 2.22 \times 10^{-3}$ . This gives  $\sigma = 6.82$ . So the optimum period between inspections is now 6.82% of 50 days, that is 3.41 days. As we might expect, it pays to inspect more frequently than before.

## Discussion

It is of interest to consider the following diagram, which plots lines of equal  $\delta$  (which are therefore also lines of equal  $\sigma$ ) against axes representing  $\beta$  and  $\gamma$ :



The contours are straight lines, since for any constant  $\delta$  we have  $\gamma = \delta(100 - \beta)$ , from (5). From the diagram we can see that if the relative cost of inspection goes up—that is if  $\gamma$  increases—with all the other parameters remaining the same, then the optimum period between inspections also lengthens, as we should expect. However, it also turns out that the inspection period should lengthen if the relative cost of repair goes up. This may seem rather paradoxical. Evidently in such circumstances it pays to gamble on the machine working for a bit longer than expected.

The line  $\beta + \gamma = 100$  corresponds to the relation  $b + c = a/p$ , the expected profit before failure. So it represents the dividing line between profit and loss.

It is worth noticing that if  $\gamma$ , the relative cost of inspection, gets high, in fact if  $\gamma > 26.5$ , then the best inspection period is actually greater than the MTTF. As a fairly extreme case suppose that in our original example (with  $p = 1/100$ ) the cost of inspection is \$90 000. We have  $\gamma = 90, \beta = 5, \delta = 0.947$  giving  $\sigma = 468$ . Thus the best inspection period is 468 days! Such circumstances might arise in, say, gravity-free manufacture in a satellite, when inspection costs could be very high.

## Aknowledgment

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